



UNITED AGENCY FOR COMMUNITY DEVELOPMENT (UACD)

THE ANGLICAN DIOCESE COMPOUND ROMOGI,
KAJO-KEJI COUNTY, CENTRAL EQUATORIA STATE
SOUTH SUDAN.

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UACD END LINE PROJECT REPORT



Date: 31st July 2024: The Rite, Rev, Bishop, Dr. James Lule Kenyi of the Diocese of Kajo-Keji, The Paramount Chief Fedel Kenyi Tete, the Director for Relief and Rehabilitation Commission, the Director for Peace Building, the Payam Head chief, the Boma Executive chiefs and the representatives of the beneficiaries officially witnessed the handover of the 24 UACD constructed houses

Report prepared by: Babu Daniel Ginyang

Position: Executive Director

Signature: [Signature] Date: 02/09/2024





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Section 1: Basic Information – Project Data

UACD Programme Pillar 1	Humanitarian and Emergency Response (HER)
Project Code:	UACD-SSD/HER/2023-2024/000
Donor:	LUSH Cosmetics Company LTD, Canada.
Project Title:	Recovery Project for the Survivors of the February 02 nd , 2023 Massacre in Kajo-Keji County.
Location:	Kajo-Keji, Central Equatoria State, South Sudan
Report Period:	September 2023 to September 2024
Report Type:	End of Project Performance Report
Prepared by:	UACD
Responsible Person/Submitted by:	Babu Daniel Giryang, UACD Executive Director
Submitted to:	LUSH Cosmetics Company, Canada.



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The acronyms used in the document.

S/No	Acronyms	Full meaning
1	Boma	Equal to sub-county in other countries
2	County	Equal to District in other countries
3	KKC	Kajo-Keji County
4	MHPSS	Mental Health & Psychosocial
5	Payam	Equal to county in other countries
6	PLWD	People Living with Disability
7	PRTS	Public Radio Talk Show
8	RRC	Relief & Rehabilitation Commission
9	SSD	South Sudan
10	UACD	United Agency for Community Development





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Executive Summary

On February 2nd, 2023, ethnic armed cattle herders from Bor County, Jongolei State, South Sudan, invaded Kajo Keji County, resulting in the massacre of 28 civilians and wounding 7 others. This tragic event caused 49,980 people to flee their homes and seek refuge in public facilities for a month. The incident left many people in the affected communities vulnerable, with no support for those who lost their loved ones and property. Widows, orphans, elderly persons, and persons with disabilities were left without caretakers and support. The most affected villages were Likamerok and Mogiri.

UACD'S RESPONSE

The United Agency for Community Development (UACD) drafted a concept note calling for financial assistance to support the displaced population and families of the victims. UACD met the immediate needs for basic food and non-food items during the temporary accommodation period at the IDP centres. However, the needs of the affected population, especially the most vulnerable, to re-establish their lives back in their communities remain unmet.

In August 2023, the United Agency for Community Development (UACD) was given the opportunity by LUSH Fresh Hand Made Cosmetics Company, Canada to submit a project proposal for a grant. UACD designed a Recovery Project to support the families of the victims and survivors of the February 2nd, 2023 massacre, as well as elderly persons and people with disabilities in Likamerok, Mogiri and Gedoru Villages of Kajo Keji. These villages were the most affected areas by the February 2nd massacre, with houses burned and their property and food looted. The grant application was ultimately approved and UACD was granted a sum of US\$20,000 USD of which 59% spent on shelter; 15% spent on basic household items; 18% spent on MHPSS; 7% used for staff incentives; and 1% used for administrative cost.

To ensure successful completion of the project activities and archive all the reported results, UACD contributed a total of US\$10,912 – (about 51%) for the project.

Project outcome and impact.

With the financial support received from LUSH, UACD, constructed 24 houses for the most vulnerable survivors of the massacre. The beneficiaries of the shelters consist of elderly persons, people with disabilities, widows and people with chronic illnesses such as HIV/AIDs. UACD also provided 90 families with assorted household items to assist those who lost everything to the fire re-establish their lives and rebuild.

While the Shelter and Basic Household Items component of the project targeted specific beneficiaries, it is important to highlight that 18% of the funds allocated for Mental Health & Psychosocial Support (MHPSS) services benefited all five payams of Kajo-Keji County. This was achieved through the successful training of 20 Community Psychosocial Support Care providers by UACD. These providers were selected from each of the five payams and subsequently deployed back into their communities to deliver MHPSS services.

Additionally, UACD conducted several MHPSS counselling sessions through local media, specifically Hope Radio Station, which benefited the entire population of Kajo-Keji County.





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The need for psychosocial programs in Kajo Keji is critical due to the ongoing stress and trauma caused by repeated cycles of violent armed conflicts. These conflicts have resulted in the loss of loved ones, livelihoods, and property, leading to high levels of stress, trauma, and mental health challenges among the population.

Why the need for these programs.

There are high rates of suicidal cases: The youth population, men, and women are experiencing increasing rates of suicidal thoughts and behaviours due to the trauma and stress from the conflicts.

Substance Abuse: There is a significant issue with drug and substance abuse among the young and productive population, exacerbated by the lack of employment opportunities and access to basic social services.

Mental Health Challenges: The population has experienced a series of atrocities and violations of their rights, leading to widespread mental health issues that require intensive intervention.

Community Peace and Stability: Restoring mental health and community peace is essential for individuals, families, and the community to engage in productive economic and social activities.

Continuous monitoring and assessment have revealed that Mental Health & Psychosocial Support (MHPSS) programs are still a major need in Kajo Keji. More financial support from well-wishers is therefore necessary to address these challenges and help restore the mental health and well-being of the population.

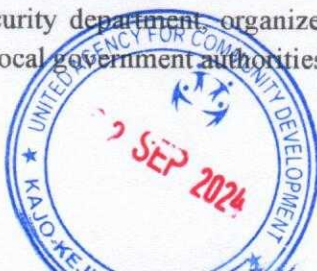
Challenges

The demand for humanitarian aid across all sectors in KKC is substantial. However, there is a significant limitation in financial resources, which hampers the ability of both humanitarian agencies and the government to adequately address the needs of the population, including returnees from refugee camps, internally displaced persons, and those who remained in the communities.

Opportunities

The UACD Board Members are dedicated to contributing personal funds to support the implementation of planned activities. They will continue their outreach efforts to mobilize resources both locally and internationally by promoting the organization's Vision, Mission, Goals, objectives, achievements to date, and the positive impact on the beneficiaries and the broader Kajo-Keji community.

UACD benefits from a committed team of full-time and part-time volunteers who are eager to support their communities. The organization has established excellent working relationships and earned the trust of the KKC administration, security department, organized forces (considering the politically complex local and national context), local government authorities, community leaders, and the general





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public of KKC. This trust facilitates active participation in the assessment, design, implementation, monitoring, and evaluation of projects and activities.

Furthermore, the people of Kajo-Keji are hardworking and do not rely on free handouts (humanitarian aid) for their livelihoods. They seek aid only for a short period to re-establish themselves and embark on their life journeys.

GOALS/OBJECTIVES OF THE PROJECT DELIVERABLES, OUTPUT & OUTCOME LEVELS.

A) BASIC HOUSEHOLD ITEMS, PROCUREMENT AND DISTRIBUTION.

Activity planning & implementation.

This project output/outcome describes measurement of indicators verses planned targeted project beneficiaries. The initial plan of UACD was to support up to 250 most affected households in the villages of Likamerok, Mogiri, and Gedoru.

Beneficiaries selection criteria:

The selection of beneficiaries was conducted in a participatory and inclusive manner to ensure that the most vulnerable survivors and families were prioritized for support, given the constraints of limited funding. The grant received from LUSH was insufficient to meet the needs of the entire affected population. Therefore, UACD collaborated with community leaders, opinion leaders, women representatives, youth leaders, and religious leaders to identify the most vulnerable households among the affected population to receive the available basic household items.



Household utensils burnt by armed cattle herders



Basic household items and construction materials in UACD storage.



Basic household items set ready for distribution



Beneficiaries gathered to receive the basic household items



A beneficiary received her basic household items

project output /Outcome

- UACD procured a variety of essential household items, including saucepans, plates, water cups, jerricans, blankets, and sleeping mats, to address the urgent needs of affected families.
- A total of 90 households, each with an average of 8 family members, benefited from these items. This included 40 households from Likamerok and Mogiri villages, and 50 from Gedoru village. The beneficiaries were categorized as follows: 60 female-headed households (widows), 10 child-headed households (orphans), and 20 male-headed households (widowers).





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- Each family received 4 cooking saucepans, 6 eating plates, 6 water cups, 3 blankets, 3 sleeping mats, and 1 water jerrican.

Impact

- The project put a big smile on the faces of the beneficiaries acknowledging their lives have been improved by the basic household items they received. The local county government leaders and community leaders have also expressed their happiness for the support given to their people.

Challenges

- Limited financial resources, this has put restrictions on the number of beneficiaries to only the most vulnerable families, moreover, the need for basic household items is huge (250 affected households) based on the evidence and data obtained from the assessment completed by UACD.
- Majority of the affected families lack sleeping materials such as mats, blankets among others. Members of these households have admitted sharing sleeping space/beddings at the ratio of 3:1 blanket and sleeping mat, this is because they have lost everything to the February 2023 incident, and they have limited capacity to buy new beddings due to the economic hardship they face as a result of the recurrent violence and aggression by the armed cattle herders.

Opportunities

- UACD is seeking additional funding from LUSH and other well-wishers to support the 160 households that did not receive basic household items in the initial distribution.
- The communities are enthusiastic and ready to engage in income-generating activities and farming/agriculture, which are the primary sources of employment. They require technical and financial support for start-up kits to become economically self-reliant.

B) SHELTER SUPPORT FOR THE FAMILIES OF THE VICTIMS/ SURVIVORS.

Activity planning and implementation:

This project outcome outlines the assessment of achieved indicators against the planned construction of shelters. The initial objective was to build 125 houses for families of victims, elderly persons without caretakers, orphans, and people living with disabilities who are without caretakers. The distribution was planned as follows: 50 affected families in Likamerok and Mogiri villages, and 75 families in Gedoru village.





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Beneficiaries selection criteria:

Due to funding constraints for the construction of the proposed 125 houses, UACD collaborated with community leaders, opinion leaders, women representatives, and representatives from the affected communities to identify the most vulnerable households that would benefit from the limited number of available shelters.



The bricks used for the construction



Windows and doors for the constructed houses.



The widow thanking LUSH and UACD for the construction work



The shape of the houses constructed

Achievements/benefits of the project to the beneficiaries:

- **Procurement of Materials:** UACD acquired construction materials for the shelter project in Likamerok and Mogiri villages.
- **Identification of Beneficiaries:** With the support of community leaders, UACD identified 24 of the most vulnerable families among the victims to benefit from the LUSH-funded shelter project in Likamerok and Mogiri villages.
- **Technical Support:** UACD engaged a contractor to provide technical support, ensuring the shelters meet the desired standards and quality.
- **Construction of Shelters:** UACD successfully constructed 24 houses, each with two rooms measuring 24m², with two separate standard outside doors and windows. Nineteen (19) houses were built in Likamerok and five (5) in Mogiri.
- **Improved Construction Plan:** The construction plan was upgraded from using poles, reeds, and mudded walls to raw blocks/bricks and quality timber to prevent termite damage and provide longer-lasting houses.
- **Financial Benefits for Youth:** The project provided financial benefits to the youth, particularly those involved in brick moulding and construction work.
- **Employment Opportunities:** The project created short-term employment opportunities for community members who worked as labourers at the construction sites, offering them financial benefits.





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Impact

- A lasting and an unmeasurable smile and joy has been restored in these communities especially the families who directly benefited from this project who now have a modern and durable high-quality house to live in.
- The project also addressed the trauma and mental health issues related to lack of shelter that had initially affected the direct beneficiaries and the communities, that has been taken care of as hopes are being restored in their lives.

Challenges

- **Limited funds:** Due to limited financial resources, UACD was not able to construct all the 125 proposed houses for the majority of the affected families in some of the villages in Lire and Nyepo Payams.
- To date, there are a significant number of widows, childless elderly persons, orphans and persons with disabilities who lost everything in the Feb/2nd incident still being hosted by their relatives under very basic conditions including crowded accommodations and lack of sanitation facilities.

Opportunities

- **Funding Appeal:** UACD is seeking additional funding from LUSH and other well-wishers for a second phase of shelter support. This phase aims to assist the remaining 90 families, particularly female-headed households and childless elderly individuals who are currently being hosted by relatives or sheltering in public facilities such as churches, schools, and health centers.
- **Community Cooperation:** UACD's approach, which emphasizes active and inclusive participation, transparency, accountability, and open communication, has fostered strong community cooperation. Communities are willing to contribute to project activities with minimal costs or incentives.
- **Sustainable Participation:** The willingness and active participation of community leaders, beneficiaries, and representatives from various groups in the design of project activities presents a significant opportunity. This inclusive involvement ensures the sustainability of the project beyond the period of external support.





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C). Mental Health and Psychosocial (MHPSS).



Some of the drugs consumed
by the youth



UACD referred a psychotic client
for psychiatric treatment



UACD conducting
counselling session



UACD CONDUCTING Counselling
session in the community

Background

The mental health and psychosocial problems in South Sudan, particularly in Kajo-Keji, are severe due to the recurring cycles of war. These wars have led to looting, destruction of livelihoods, recruitment of child soldiers, and gross human rights violations such as rape, torture, and killings. These atrocities have deeply affected families, especially youth, women, children, the elderly, and people with disabilities. Many are suffering from Post-Traumatic Stress Disorders (PTSD), leading to increased suicidal cases and substance abuse. Immediate intervention is needed to address these mental health and psychosocial issues and improve their cognitive development.

The table below shows the cumulative suicidal cases recorded in Kajo-Keji County.

Summary of attempted & successful suicidal cases recorded and compiled beginning from June 2022 to July 2024.										
Source of Data: Office of the Peace building Kajo-Keji County and Kajo-Keji Health Department.										
Cumulative suicidal cases from June 2022 to July 2024 according to the age bracket.		10 to 17 yrs.		18 to 30 yrs.		31 to 59 yrs.		60 yrs. and above		Total
		M	F	M	F	M	F	M	F	
1	Successful suicidal cases	13	7	33	27	39	28	17	11	175
2	Attempted Suicidal Cases	19	14	67	59	103	150	28	22	462
GRAND TOTAL		32	21	100	86	142	178	45	33	637





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The triggers to rampant suicidal cases in Kajo-Keji County.

- The recurring cycles of wars in South Sudan have exposed people to bad experience in life, many have witness horrible atrocities being committed in front of them and those memories have resulted in Post-Traumatic Stress Disorder (PTSD) creating a state of hopelessness among some individuals leading to suicidal ideations.
- Unfavorable socioeconomic atmosphere in South Sudan and Kajo Keji in particular are great contributors to the mental health crisis among the population. The majority of the youth have limited livelihood opportunities and are overwhelmed with personal and family needs that are not met, and they see no means of overcoming these challenges causing them to resort to committing suicide.

Response strategy.

- **Funding Utilization:** Although the funding from LUSH is not sufficient to fully address the extensive Mental Health & Psychosocial Support (MHPSS) issues in Kajo-Keji County, UACD has initiated a community-based approach to mitigate these problems. This strategy includes capacity-building training for 20 psychosocial support community volunteers (PSSCV), equipping them with the necessary skills to serve as community counsellors and mental health first aid providers. These volunteers have been deployed to their respective communities following the training.
- **Public Sensitization:** UACD has also introduced a public sensitization strategy through community meetings and media outreach, including public radio talk shows (PRTS). This initiative aims to educate the communities about the driving factors of MHPSS issues and the strategies to mitigate them, thereby reducing the incidence of MHPSS cases.
- **Community Feedback:** To enhance community engagement, UACD has implemented a feedback strategy that includes telephone calls to the UACD psychosocial focal person. Additionally, during designated hours and days, UACD provides the public with analytical and constructive responses to any questions related to MHPSS. This is often facilitated through radio communication on 89.6 Hope FM radio station.





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Pictures below shows: Community awareness on Mental Health & Psychosocial education through meetings and public radio talk shows



UACD conducted public radio talk show



Community sensitization workshop



Community meeting on progress of MHPSS intervention

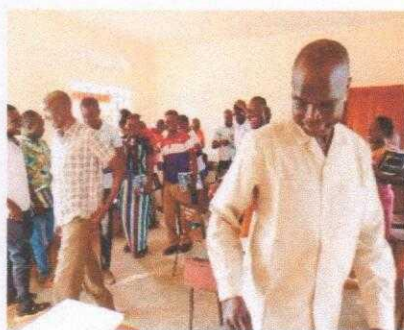
Selection criteria of MHPSS care and support community volunteers.

- **Advertisement and Recruitment:** Given the technical and confidential nature of handling MHPSS issues and clients, UACD advertised the positions for Psychosocial Support Community Volunteers. This process enabled the organization to select competent and committed individuals.
- **Character Assessment:** Successful candidates underwent thorough character assessments, including background checks and recommendations from local community leaders, such as the village head chief.
- **Educational Requirements:** The candidates' educational levels were considered, with the ideal candidate possessing basic reading and writing skills in both English and the local language. Additionally, candidates were expected to have reporting skills and an understanding of how to handle community issues while maintaining confidentiality.

Pictures taken during training of Psychosocial care and support community volunteers



Training of PSS care and support community volunteers.



PSS volunteers demonstrating exercise as part of stress management.



Successfully trained PSS Care & support community volunteers





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Achievements:

UACD has made significant strides in addressing mental health and psychosocial issues in Kajo-Keji County:

- **Recruitment and Training:** UACD successfully recruited and trained 20 capable psychosocial care and support community volunteers from the five Payams of Kajo-Keji County.
- **Deployment:** These trained volunteers were deployed across the five Payams, with four volunteers in each Payam, to tackle the prevalent MHPSS problems in the community.
- **Counselling Services:** With the support of these volunteers, UACD provided counselling to individuals in various communities within the five Payams.
- **Client Support:** A total of 117 clients with different psychosocial problems received counselling services.
- **Referrals:** UACD referred 35 clients with mental illnesses for psychiatric medication to Kajo-Keji County referral hospital, despite the hospital's lack of a psychiatrist and appropriate treatment for psychotic cases.
- **Community Leader Training:** UACD conducted four MHPSS intervention trainings for community leaders in Liwolo, Kangapo I, Kangapo II, and Lire Payams. This enabled leaders to identify and report suspected MHPSS cases to UACD volunteers for action.
- **Sustained Support:** The trained volunteers and community leaders are now effectively providing basic psychosocial support in their communities, even in the absence of UACD counsellors.

These efforts have significantly contributed to addressing the mental health and psychosocial challenges in Kajo-Keji County.

MHPSS Innovative Approach

Problem Statement

During December 2023, UACD launched an innovative Mental Health and Psychosocial Support (MHPSS) initiative titled "A BIG CHRISTMAS AND NEW YEAR GIFT TO THE COMMUNITY OF KAJO-KEJI."

Context: Christmas and New Year are often seen as times of maximum enjoyment, characterized by shopping, exchanging gifts with family, relatives, and friends, social gatherings, eating drinking and dancing. However, these celebrations can have negative consequences on individuals, families, and communities, especially due to economic hardships that prevent many from affording the means to celebrate.





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Challenges: These festive days are sometimes misused, leading to behaviours that cross from peaceful celebrations into harmful activities. This includes breaking community by-laws, causing pain to individuals and families, and increasing criminal activities. These actions turn what should be moments of peace, love, and joy into times of sorrow and distress for many families and communities.

Purpose of the programme:

Provide mental health and psychosocial counselling services to the communities of KKC ahead of the celebrations of the Christmas and the New Year.

Mode of delivery:

The program was broadcasted on Hope FM radio station in Kajo-Keji County, offering listeners the opportunity to call in, provide feedback, and report cases related to MHPSS that required attention from the UACD team.

Targeted audience:

Based on past experiences of Christmas celebrations in the communities, women, girls, children, the elderly, and people with disabilities are often victims of abuse, neglect, increased rape cases, domestic violence, and gender-based violence.

Impact:

These programs effectively mitigated and minimized several negative incidents in the community of Kajo-Keji. Religious representatives educated the community on the true meaning of Christmas and appropriate ways to celebrate it. Additionally, the authorities delivered messages about gross criminal behaviours and the disciplinary actions and consequences for those caught engaging in such behaviours during the festive season and beyond. Through this program, UACD successfully reduced incidences of gender-based violence, domestic violence, neglect of children, the elderly, and people living with disabilities, armed robbery, theft, reckless driving, and other criminal behaviours.

Community Care and Support Services:

Achievements

UACD volunteer Halima Anna provided exceptional support to a woman who went into labour while walking to a hospital located more than 15 kilometres from her home village. The woman, unable to afford the USD \$5 needed for transportation, was forced to walk. Before reaching halfway, she went into labour and gave birth by the roadside with the assistance of Halima, who was on her way to the community to conduct home visits and provide counselling services to UACD clients. Thanks to the grant from LUSH Cosmetics Company, which supported UACD's MHPSS program, Halima was able to help the young mother safely deliver her baby and accompany her back home.





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UACD rescued a mother who went into labour by the roadside on way to the hospital.



UACD staff protected the child from cold and infection.



UACD staff accompanied the baby and the mother home after the safe delivery.

Challenges

- **Financial Constraints:** UACD faced financial limitations that prevented the completion of all 10 proposed training sessions on MHPSS for key stakeholders, including community leaders from village to Boma level. These sessions were intended to provide basic MHPSS knowledge to handle emergencies and report incidents in the absence of UACD volunteers.
- **Mobility Issues:** UACD relies on a single motorcycle to manage all project activities across five payams, including administrative tasks. This limited mobility often hindered counsellors from responding to emergencies in the community.
- **Lack of Incentives:** The recruited and trained psychosocial care and support community volunteers work entirely without incentives or allowance to appreciate them for their commendable work, including transport facilitation. This is due to the project's limited funding.
- **MHPSS Basic Needs:** Limited funding made it difficult for UACD to address the basic needs of clients suffering from MHPSS problems when referred for psychiatric management.

Opportunities

- **Recruitment of Psychiatrist:** UACD plans to recruit a full-time psychiatrist to manage medication for clients suffering from mental illnesses, including epilepsy.
- **Transcultural Management System:** UACD proposes implementing a diverse transcultural management system for psychotic clients who have developed resistance to conventional treatments.
- **Capacity Building:** UACD aims to enhance the capacity of its current psychosocial community volunteers to address individual, household, and community psychosocial problems. The focus will be on developmental and livelihood activities rather than retaliation or revenge for past conflicts.
- **Community Psychosocial Centres:** UACD plans to establish community psychosocial centres in each of the five payams. Each centre will be managed by a psychiatric clinic assistant under the close supervision of a psychiatric clinical officer (MHPSS advisor), who will oversee all five payams.





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- **Equipping Centres:** Each community psychosocial centre will be equipped with furniture, office supplies, stationery, and other essential items.
- **Awareness Creation:** UACD will promote community psychosocial awareness through media, workshops, and social events. This initiative aims to disseminate psychosocial coping strategies to social groups, individuals, households, and the community at large, ensuring that both direct and indirect beneficiaries receive the necessary psychosocial support.

MHPSS next plans & recommendations.

- **Extension of Services:** Recognizing the gap in services not covered by other humanitarian agencies or the government health department in Kajo-Keji County, UACD proposes to extend Mental Health and Psychosocial Services (MHPSS) to hard-to-reach areas in all five payams severely affected by conflict and related atrocities. This extension will involve establishing psychosocial centres to address and mitigate the significant challenges faced by youth, women, men, children, the elderly, and persons with disabilities and other specific needs.
- **Community-Based Approach:** UACD plans to initiate and strengthen a community-based approach to empower communities to manage their basic needs independently. This will include continuous MHPSS community awareness, counselling, and trauma healing services provided by the current trained PSS community case workers. Additionally, communities will be encouraged to actively manage their socioeconomic activities as both a curative and preventive approach to addressing MHPSS issues at the individual, family, and community levels. This strategy aims to ensure the sustainability of the MHPSS response beyond the period of external support.

The goal.

The primary aim of UACD's approach is to establish sustainable Mental Health and Psychosocial Support (MHPSS) intervention programs at the community level. The project will target all members of the Kajo-Keji County community who are suffering from mental illness and psychosocial problems resulting from repeated cycles of violent armed conflicts and related atrocities. These services will be available to all residents, including community members, returnees from refugee camps, and internally displaced persons.





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Proposed Implementation Strategy of the next MHPSS.

Based on evidence gathered through continuous assessment and monitoring of the current MHPSS project activities, UACD proposes to recruit MHPSS Psychiatric Clinical Officers. Additionally, UACD aims to strengthen and enhance the capacities of the current full-time volunteers, including the Mental Health & Psychosocial (MHPSS) Coordinator, MHPSS GBV/Protection Officer, MHPSS Community Services Officer/Counsellors, and MHPSS Community-Based Case Workers. This strategy also includes other key support staff to ensure the effective and efficient delivery of program projects and activities.

Diversity and Inclusion.

The project will be implemented in close coordination with community leaders, local authorities, opinion leaders, peace partners, and religious leaders to broaden the Mental Health & Psychosocial Support (MHPSS) response. This approach aligns with UACD's Vision of Peace for Sustainable Development, Wellbeing, and Prosperity. The envisaged MHPSS project will focus on initiating, supporting, and strengthening the capacities of targeted beneficiaries in livelihoods and income-generating activities. This will expand and strengthen their economic opportunities, enabling them to meet their daily household needs and become economically self-reliant. Additionally, it is envisaged that these services will not be limited to Kajo-Keji County but can be replicated in other counties in the future, subject to availability of financial resources.

Sustainability plans.

UACD will continue to strengthen and enhance the capacities of community leaders and Community Psychosocial Case Workers. This includes providing technical support to manage MNS medications and offering counselling services to clients referred by psychosocial care and support community volunteers or case workers. These efforts aim to sustain the MHPSS program at the community level.

General Challenges:

- **Limited Financial Resources:** UACD faces significant financial constraints that hinder the implementation of its various programs.
- **High Demand for Humanitarian Services:** There is an urgent need for humanitarian services across all sectors, yet support remains limited.





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- **Government Capacity Limitations:** The government struggles with financial and technical limitations, impeding its ability to deliver services to citizens at all levels due to the failed economy and complex political environment at the national level.
- **Insufficient Office Space:** There is inadequate office space to accommodate all current full-time volunteers.
- **Lack of Office Equipment and Furniture:** The organization lacks essential office equipment and furniture, such as computers and desks.
- **Limited Mobility:** UACD relies on a single motorcycle for transport during monitoring activities, field visits, community activities, coordination meetings, and other administrative tasks. The organization often has to hire cars, which are costly and scarce in the local market in KKC.

Opportunities:

- **Board Commitment:** UACD board members are dedicated to supporting the organization and are prepared to contribute personal funds to support the implementation of recently concluded program activities.
- **Outreach and Resource Mobilization:** UACD's Directors of Outreach and Resource Mobilization continue to promote the organization's mandate, vision, mission, and goals to potential donors both locally in South Sudan and internationally. They are also organizing fundraising events locally and in the diaspora among the sons and daughters of Kajo-Keji, individual friends, well-wishers, faith-based, and charity organizations.
- **Volunteer Commitment:** UACD benefits from a dedicated team of full-time and part-time volunteers, which has enabled the successful implementation and achievement of reported results for the first grant received from LUSH Cosmetics Company Canada, despite the absence of incentives.
- **Strong Relationships:** UACD has established excellent working relationships and earned the trust of the KKC administration, security department, organized forces (considering the politically complex local and national context), local government authorities, community leaders, and the general public of KKC.
- **Beneficiary Participation:** There is a strong willingness and active participation from project beneficiaries based on their individual and family capacities.
- **Engaged Community:** Active youth, men, women, and girls are ready and willing to engage in productive economic and income-generating activities. They seek the necessary technical and financial support and linkages to markets for their products.
- **Self-Reliant Community:** The people of KKC are hardworking and do not rely on free handouts (aid) for their livelihoods. They only require aid to re-establish themselves and set up their life journeys.

End of Project Report

